

## **THE IDI BOARD'S ANNUAL REPORT 2013**

### **1. Introduction**

The mission of the INTOSAI Development Initiative (IDI) is to support Supreme Audit Institutions (SAIs) in developing countries, in their efforts to sustainably enhance performance, independence and professionalism. The IDI provides this support by facilitating and coordinating effective SAI capacity development programmes; developing and disseminating Global Public Goods; strengthening regional bodies, networks and communities; and mobilizing scaled up and more effective support to SAIs.

The IDI is, according to INTOSAI Strategic Plan 2011-2016, one of INTOSAI's current principal bodies. The Office of the Auditor General of Norway (OAGN) has hosted the IDI since 2001. The IDI is organized as a foundation according to Norwegian laws. The organisation comprises the IDI Board, the IDI Secretariat and the IDI Advisory Committee.

The IDI's performance reporting on the IDI's core tasks – to support capacity development of developing countries' SAIs and carry out the Secretariat functions of the INTOSAI–Donor Cooperation – is covered in detail in the IDI 2013 Performance and Accountability Report, while the IDI Board's Annual Report 2013 mainly deals with the organisation and how the IDI meets Norwegian requirements regarding foundations, accounting and financial statements, working environments and social responsibilities.

### **2. The IDI's Organization**

#### **2.1 The IDI Board**

The IDI Board Members in 2013 were:

Mr. Jørgen Kosmo, Auditor General of Norway, Chairman

Mr. Per Anders Engeseth, Director General, Office of the Auditor General of Norway,  
Deputy Chairman

Ms. Berit Mørk, Director General, Office of the Auditor General of Norway

Ms. Tora Struve Jarlsby, Deputy Director General, Office of the Auditor General of Norway

Mr. Michael Ferguson, Auditor General, Office of the Auditor General of Canada

Mr. Arno Visser, Vice President of the Board of the Netherlands Court of Audit,  
The Netherlands

Mr. Amyas Morse, Comptroller and Auditor General, National Audit Office, United Kingdom

Mr. Jan Landahl, Auditor General, the Swedish National Audit Office

Ms. Mildred Chiri, Comptroller and Auditor General, Office of the Comptroller and Auditor  
General of Zimbabwe.

Dr. Josef Moser, Secretary General of INTOSAI and President of the Court of Audit of  
Austria, and Mr. Driss Jettou First President of the Court of Accounts of the Kingdom of

Morocco and Chairman of INTOSAI Capacity Building Committee, acted as observers to the IDI Board in 2013. Following the change of Chairmanship of the INTOSAI Capacity Building Committee in October 2013, Mr. Jettou was replaced by Mr. Kimi Makwetu, Auditor General, Republic of South Africa as observer to the IDI Board.

The term of Mr. Jørgen Kosmo as Auditor General of Norway and Chairman of the IDI came to an end on 31.12.2013. He was replaced by Mr. Per-Kristian Foss as Auditor General of Norway and Chairman of the IDI from 01.01.2014.

The IDI Board had two meetings in 2013. The first meeting, on 20-21 March, in Oslo, dealt with the Annual Report and Financial Statements for 2012, the Operational Plan and Budget for 2013 and the development of the IDI's next strategic plan. The second meeting, on 16 September, in Oslo, approved the new 2014-2018 IDI Strategic Plan, including an updated mandate for the IDI, decided on the revised budget for 2013, agreed on a recruitment process for the position of new Director General of the IDI, and agreed on the response to the 2013 External Evaluation of the IDI.

The IDI Board's Working Committee, made up of the four Norwegian Board Members, had six meetings in 2013 (on 7 January, 25 February, 10 and 17 June, 22 August and 10 December). The Working Committee's main activities include overseeing implementation of the operational plan, monitoring expenditure against the approved budgets and approval of major projects. The committee can make decisions within the framework drawn up by the Board.

## **2.2 The IDI Secretariat**

The IDI Secretariat shares premises with the OAGN in Oslo. The Secretariat implements the IDI's strategic and operational plans, executes capacity development programmes, liaises with other organisations, prepares meetings of the IDI Board and its Working Committee and follows up on their decisions. The Secretariat operates in four official working languages (Arabic, English, French and Spanish).

## **2.3 The INTOSAI-Donor Secretariat**

Following the establishment of the INTOSAI-Donor Cooperation in 2009, the IDI was elected as Secretariat for the Steering Committee in 2010. The INTOSAI-Donor Secretariat provides support to the Steering Committee and implements annual work programmes for the Cooperation. The INTOSAI-Donor Secretariat reports to the INTOSAI-Donor Steering Committee and forms an integrated part of the IDI Secretariat.

## **2.4 The IDI Advisory Committee**

The IDI Advisory Committee meets once every three years, on the eve of each INTOSAI Congress, to review plans and make suggestions and recommendations. The Committee members are Heads of SAs that represent INTOSAI, the regions, the International Journal of Government Auditing, donor countries and members of the IDI Board. The Committee last met in 2013 in Beijing, China. Representatives of donor organizations were also invited as observers.

# **3. Economy and Administration**



### **3.1 Economy**

The running of the IDI Secretariat has been covered by a separate grant from the Norwegian Government through the Norwegian Agency for Development Cooperation (Norad). This is a long-term commitment based on the Norwegian Parliament's approval in 1998 of the establishment of the IDI in Norway. The IDI Secretariat's main functions are to plan, organize and implement capacity development programmes and provide secretariat services to the INTOSAI-Donor Cooperation's Steering Committee. A substantial part of the IDI Secretariat costs, mainly labour and travelling costs, can be identified as direct traceable costs to specific capacity building programmes, but also covers internal administration costs.

In 2013, funding for the IDI capacity development programmes was received from development partners in Finland, Norway, Sweden, the United Kingdom, from the World Bank and INTOSAI, as well as a donation from the SAIs of Kuwait and Saudi Arabia. The financial support from donors is a pre-condition for successful IDI operations and the IDI has depended on a stable group of core donors who have provided the major part of the necessary financial means. During 2013, a large number of SAIs provided valuable support to IDI operations in the form of contributions in-kind.

Financial support for the INTOSAI-Donor Secretariat is provided separately by Austria, Ireland, Norway, Switzerland, the United Kingdom and the World Bank. The Office of the Auditor General of Norway and the Federal Court of Accountants of Brazil provide in-kind support to the INTOSAI-Donor Secretariat through the provision of staff on secondment equivalent of one and a half person years respectively.

The financial statements for 2013 are based on the Board's assumption that the operations will continue. The Board considers that sufficient financial support from donors will be obtained to maintain the IDI's activities through 2014 and 2015. Like in 2012, there are uncertainties related to renewal of expired or expiring contracts regarding capacity development activities, and it has become a trend that donors increasingly earmark their support to specific programmatic themes, geographic regions or countries of certain categories, while previously support was mostly given to finance implementation of the IDI's strategic plan. This development is limiting the IDI's possibility to prioritize capacity development programmes as per identified SAI needs, and a decrease in the volume of capacity development activities may be the consequence of reduced financial support from donors. The financial position of the IDI will be monitored closely and necessary actions taken to align expenses with revenue.

The result of NOK 10 990 is allocated to the IDI's unrestricted equity.

It is the IDI Board's understanding that the IDI Financial Statements for 2013 fully describe the IDI's financial position as of 31 December 2013.

### **3.2 Working Environment and Human Resources**

The IDI's working environment is regarded as satisfactory. The IDI is co-located with the OAGN. The IDI continued to work with routines to ensure good conditions regarding safety, security, health and quality of the environment at the workplace.

No personal injuries or accidents were reported in 2013. The IDI increasingly considers environmental issues when planning and executing all activities, and a number of environmental initiatives have been implemented in 2013.

The activities of the IDI do not pollute the environment.

The IDI is engaged in providing capacity development services, and only conducts very limited research and development work.

As of 31 December 2013 the IDI had used a total of 26 person years with 27 persons on the staff.

Of these, 20 persons were located at the Secretariat in Oslo. 15 persons were directly employed by the IDI, 1 was on secondment from OAGN and 4 were seconded from other SAIs. 7 persons were employed in the INTOSAI regions.

The staff of the INTOSAI-Donor Secretariat comprised 4,5 person years with 1 manager employed by the IDI, who worked 50% for the INTOSAI-Donor Secretariat and 50% for the IDI Secretariat in 2013, and 4 staff members, whereof 1 was seconded from OAGN and 3 hired as IDI employees.

The IDI has addressed the increased need for human resources by hiring temporary staff who are posted in the regions. These staff members typically have background and experience from a SAI of the region they work in, and they have enhanced the IDI's capability to deliver capacity building programmes in their respective regions. In 2013, the IDI has used 6,5 person years of this category and employed 7 persons. They were posted in the regions of AFROSAI-E, ARABOSAI, CREFIAF, OLACEFS and PASAI.

Work with the goal of organizing and managing the IDI in ways that secure economical, efficient and effective operations while promoting a motivational working environment continued in 2013.

The IDI is aware of the purposes to be promoted through the Norwegian legislation on discrimination and accessibility. It is a concern that discrimination is avoided in the IDI's operations.

Absence due to illness in 2013 amounted to 93 working days, or 2 % of the total number of person years. This represents a decrease of 0,9% from 2,9 % in 2012. The IDI works continuously to provide a working environment which promotes employees' health and well-being.

The IDI Board consisted in 2013 of 6 men and 3 women, and the IDI's Management Group was in 2013 composed of 2 men and 2 women. By 31 December 2013 the total IDI staff (including regional staff) of 27 persons consisted of 18 women (67%) and 9 men (33%). The IDI Board and Management are conscious of the IDI's social responsibility to promote gender balance. The IDI Board regards the IDI's gender balance situation as satisfactory.

The Director General of the IDI retired towards the end of 2013, and the Deputy Director General stepped down from her management position at the end of the year. A new Director General has been recruited, and an interim management group has been appointed. More permanent recruitments of the management group will be carried out in the first half of 2014.



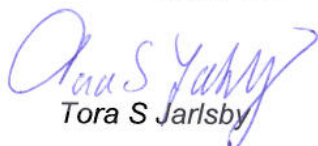
#### 4. Approval of new IDI Strategic Plan and mandate

The new 2014-2018 IDI Strategic Plan and a revised IDI mandate was approved by the IDI Board in September 2013, and endorsed by the INTOSAI Congress in October 2014.

Oslo, 4 March 2014



Per-Kristian Foss



Tora S. Jarlsby



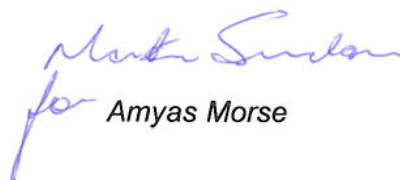
Jan Landahl



Per A. Engeseth



Michael Ferguson



Amyas Morse



Berit Mørk



Arno Visser



Mildred Chiri

