



**STRATEGY
PERFORMANCE
MEASUREMENT
& REPORTING**



IDI'S STRATEGY, PERFORMANCE MEASUREMENT AND REPORTING PROGRAM

The Strategy, Performance Measurement and Reporting program (SPMR) is an IDI program aimed at supporting SAIs to better plan, monitor and manage their performance throughout an entire strategic management cycle, through the implementation of a sound strategic and operational planning process, as well as the establishment of an effective monitoring and reporting framework.

The program's rationale is that SAIs should develop and maintain a strategic planning and management process that enables them to achieve strategic outcomes and deliver value and benefits to the citizens. The program's global objective is to have strategically managed SAIs leading to higher performance.

SPMR KEY OUTPUTS

Over a span of five years, the SPMR program offers SAI teams support and guidance to achieve the following outputs:



A holistic, evidence-based assessment of their current strengths and weaknesses at institutional, organizational and professional level, using the SAI Performance Measurement Framework, to serve as a strong baseline for planning, performance management, monitoring and reporting;



Development of a needs-based, prioritized strategic plan;



Annual operational plans linked to the strategic plan (and other functional plans if existing in the SAI);



Establishment of related monitoring and reporting processes to facilitate annual performance reporting in the SAI;



A repeat SAI PMF assessment at the end of the strategic management cycle, to serve as a measure of performance improvement and SAI contribution to value and benefits to citizens.



I SPMR DELIVERY METHODS

The SPMR program will be delivered through a combination of regional and SAI level activities in order to equip SAIs and INTOSAI Regions with the appropriate strategic management skills and tools. Thereby, we will build sustainable organizational and technical capacity, and ensure that the SPMR approach and outputs will be leveraged beyond the program's lifespan. Therefore, we will use the following key methods:

- Workshops on SAI PMF methodology and on finalizing the assessment, independent review of assessments;
- Based on need, support for SAI PMF assessment teams through provision of dedicated SAI PMF experts to act as team members;
- Regional-level workshops with participating SAIs on strategic planning, operational planning and monitoring and reporting;
- Provision of relevant templates and written guidance;
- Continuous SAI-level support offered remotely through dedicated SPMR program staff and resource persons;
- Annual SAI-level in-country visits to support monitoring the strategic plan implementation based on needs.



SAI PARTICIPATION

Participation in the SPMR program is open to SAIs from all INTOSAI regions. IDI will cover direct costs of participation for SAIs on the OECD-DAC country list of eligibility for development assistance. In order to join the SPMR program, SAIs are expected to commit to the following in a designated statement of Commitment signed by the SAI Head:

- Carry out two SAI PMF assessments at the beginning and end of the program, with the support of the SPMR program team. In relation appoint SAI staff as assessment team members and provide them with sufficient time to carry out the work, discuss findings from the reports in a closed group setting, and share the reports with IDI for the purposes of an independent review, as well as for global aggregate monitoring of SAI performance.
- Nominate a Strategic Planning Team consisting of at least two SAI senior management members, ensuring gender balance, reporting directly to the Head of the SAI, to lead work on strategic planning and participate in related events.
- Develop their strategic and operational plan following the SPMR handbook methodology;
- Establish a SAI Strategic Management Team, ensuring gender balance that will monitor the implementation of the strategic plan at the SAI level, and will have the responsibility to timely submit the program deliverables to IDI. Depending of the size of the SAI, it might be the same team as the Strategic Planning Team.
- Monitor the implementation of their strategic planning, including by setting up a monitoring system and establishing baselines;
- Report annually on SAI performance in accordance with the SPMR handbook methodology and share those reports with the SPMR program team.

Deviations from these commitments are possible, based on needs and capacities of interested SAIs. **To inquire about possibilities to join, please contact the SPMR program team**, with a copy to your respective INTOSAI Regional Secretariat:

spm@idi.no

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