



9th INTOSAI-Donor Steering Committee Meeting: Strengthened Strategic Direction

By the INTOSAI-Donor Secretariat

The 9th meeting of the INTOSAI-Donor Steering Committee (SC) was kindly hosted in Cape Town on 5-6 October by the Auditor-General of South Africa, Mr. Kimi Makwetu. Participants welcomed the synergies from holding the meeting, for the first time, in connection with the annual meeting of INTOSAI's Capacity Building Committee (CBC). Together, the meetings saw participation from over 100 representatives from SAIs and development partners.

The SC approved a new strategic direction for the INTOSAI-Donor Cooperation. The Global Call for Proposals will continue to be the flagship activity of the Cooperation. Through an increased focus on communicating capacity development results and successes, the Cooperation will focus on influencing behaviour change to strengthen the way support is provided to SAIs. To support this, the Cooperation will also launch the INTOSAI-Donor Cooperation Portal – a new web-based platform which will

integrate all activities of the Cooperation, and provide a common space for presenting information on SAIs and capacity development projects worldwide. Stronger measurement of results will also be central to the Cooperation. In the meeting, SC members also expressed their support for the 2017-19 strategy for the SAI Performance Measurement Framework (SAI PMF).

For more information about the new strategic direction, please see separate articles about the Global Call for Proposals, the communications strategy and the Portal on the following pages.

Future of the Global Call for Proposals

By the INTOSAI-Donor Secretariat

A working group for the Global Call for Proposals (GCP) was established at the 8th SC meeting in Brasilia in 2015 to develop a strategy for the GCP going forward. It consists of Irish Aid, GAO, USAID, the Asian Development Bank, SAI Sweden and the INTOSAI-Donor Secretariat. The group presented its draft strategy at the 9th SC meeting.

The 9th SC meeting agreed that the proposed strategy responded appropriately to the findings in the IDC evaluation from 2015, and approved the strategy's recommendation for a two tier approach for the GCP:

- **Tier 1:** a rolling inclusive approach similar to the former version of GCP – the main difference is that it will be a rolling process, where applicants could send in draft concept notes at any time. There will be a stricter process for review of whether proposals are adhering to the principles of the IDC MoU.

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Participants at the 9th INTOSAI-Donor Steering Committee meeting and annual meeting of INTOSAI's Capacity Building Committee in Cape Town



Future of the Global Call for Proposals (continued)

- **Tier 2:** an approach targeting provision of support to the most challenged SAIs in attracting funding through GCP. It will target a smaller group of SAIs, providing comprehensive support in developing sound capacity development projects and identifying partners for implementation of these.

The SC requested exploration of a lighter touch approach to **Tier 1**, but respecting the need to ensure these are of high quality and follow the MoU principles. Donors emphasized their support for an inclusive Tier 1 for the benefit of all SAIs in developing countries, but noted that for many (though not all) donors, funding is increasingly being allocated to lower-income countries and may not be available for middle-income countries.

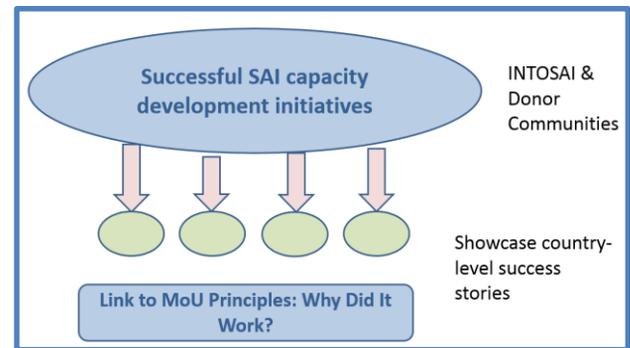
The SC agreed that further work was needed to develop the proposed approach for **Tier 2**. Members noted that intense support would be needed to help the most challenged SAIs to assess and articulate their needs, and that INTOSAI may be best placed to facilitate this, and ensure support is SAI-led and not donor driven. The SC chair and vice chair (INTOSAI) expressed their support for INTOSAI engagement in this area, whilst respecting the MoU principle that INTOSAI refrains from involvement in funding decisions. They further noted that the CBC, IDI and INTOSAI regions could be appropriate bodies to provide technical support in this area, subject to available resources.

An expanded working group has been established to refine the proposed strategy, consisting of NORAD and Global Affairs Canada in addition to the previous working group members. The revised strategy will be put forward for approval by the IDC leadership.

Communications strategy

By the INTOSAI-Donor Secretariat

The SC approved a communications strategy for the Cooperation, recognising that communicating with relevant stakeholders about SAI capacity development is required in order to achieve the objectives of the Cooperation. A key element of the strategy is to present SAI capacity development success stories as illustrations of how the principles of the INTOSAI-Donor MoU and the Cooperation's activities have contributed to results. The main audience of communications the next two years will be staff in the organisations involved in the Cooperation.



Those staff can be seen as change agents who can help influence behavior change among those directly involved in SAI capacity development worldwide. A communications package with materials will be developed and made available to SC members and observers for their perusal.

Inputs welcome to identify SAI success stories

Following up on the communications strategy, the Secretariat is seeking examples of SAI capacity development success stories that can potentially be developed into communications pieces. The examples should:

- document concrete improvements in the SAI and in the society over time (with evidence and measures where possible);
- show how one or more of the principles of the INTOSAI-Donor MoU have contributed to success (support aligned behind SAI strategic

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Input welcome (continued from page 2)

plans, support was well coordinated, SAI has showed strong ownership);

- where possible, show a link to the Cooperation's activities (Global Call for

The IDC Portal – a new web platform for IDC activities

By the INTOSAI-Donor Secretariat

At its meeting in Cape Town the SC also endorsed the database Working Group's recommendation to develop the *IDC Portal*, a web based platform that will be a forum for all the core activities of the Cooperation. The recommendation of the group was based on its strategic review on future options for the SAI Capacity Development Database, in order to respond to the findings of last year's evaluation.

The IDC Portal will be a platform that integrates the SAI Capacity Development Database into a web portal that also will serve as the Cooperation's website. An integrated approach will link the database and other key activities more clearly back to the Cooperation, and increase the incentives to use the information available.

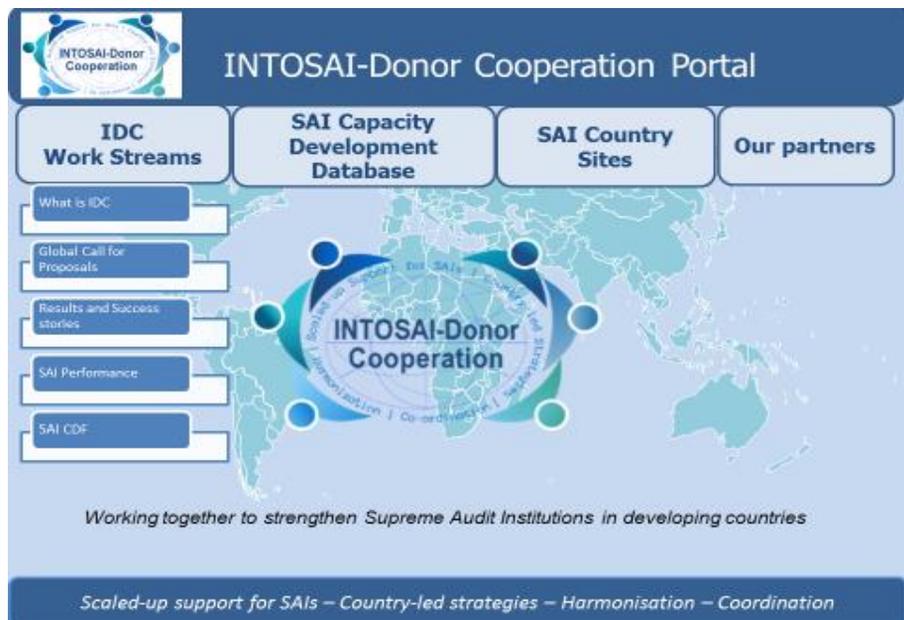
The portal will present the key activities of the Cooperation, and feature success stories, as well as information about the Cooperation's partners. An additional feature of the portal will be the SAI country sites, a platform for SAIs to communicate key information and capacity

Proposals, SAI Capacity Development Fund, SAI PMF, etc.).

The contributions of relevant partners and stakeholders to the results will be recognised in the presentation of the success stories. The consent by the SAI in question will be sought before the communications pieces are developed. To share your examples, please email the Secretariat at intosai.donor.secretariat@idi.no.

development efforts. A technical upgrade of the database, in combination with better user-friendliness and simpler input and presentation of data, will be one of the steps to improve data quality. Furthermore, there will be synergies through the exchange of information between the three main features of the portal; the database, the IDC work streams and the SAI country sites. Together, this will lead to more reliable and complete information in the database.

The Portal will be launched in 2017.



Visual of the main elements of the new Portal



SAI PMF Towards Global Roll-out By the INTOSAI-Donor Secretariat

In Cape Town the SC expressed its support for the 2017-19 strategy for the SAI Performance Measurement Framework (SAI PMF), developed by a working group comprised of the CBC (SAI South Africa and SAI Sweden), the INTOSAI-Donor Secretariat, the INTOSAI Development Initiative and the Chair of the WGVBS (SAI Mexico). The strategy was developed based on a recommendation paper from the INTOSAI-Donor SC. The paper reflected an agreement made earlier by the INTOSAI Goal Chairs to recommend the CBC as strategic governance lead for SAI PMF and IDI as the operational lead post 2016, to ensure INTOSAI ownership of the SAI PMF and its implementation.

The SAI PMF Endorsement Version was approved by the INTOSAI Knowledge Sharing Committee in September and is expected to be endorsed at the XXII INTOSAI Congress in Abu Dhabi 8-11 December. The overall purpose of the SAI PMF strategy is to guide the global roll out of SAI PMF after endorsement at INCOSAI to achieve sustainable improvement in SAI performance globally, through use of SAI PMF.

The INTOSAI-Donor Cooperation has been a strong supporter of the SAI PMF and contributed to its development through strategic advice and financing pilot assessments and training events. It will remain engaged in an advisory role and through partnering on implementation of the strategy and individual assessments. A SAI PMF Advisory Group will be established, comprising volunteer representatives from INTOSAI, the donor community, and other stakeholders with expertise in SAI PMF and/or similar

measurement tools. The Advisory Group will provide advice to the CBC and the IDI SAI PMF team on strategic vision and implementation, provide feedback from experiences in SAI PMF, provide advice on maintenance of SAI PMF, and be a promoter and champion for SAI PMF towards other stakeholders.

Welcome to Dr. Hussam Al-Angari, New Chair (INTOSAI) of the INTOSAI-Donor Steering Committee

By the INTOSAI-Donor Secretariat



In May 2016 Dr. Hussam bin Abdulmohsen bin Abdulaziz Al-Angari was appointed President of the General Auditing Bureau of Saudi Arabia, and following this, INTOSAI Chair of the INTOSAI-Donor Steering Committee. Dr. Al-Angari has a PhD

in accounting and financial management and was the dean of the Faculty of Economics & Administration at King Abdulaziz University 2009-2013 and Acting Dean of the Faculty of Law 2012-2013. After 2013, Dr. Al-Angari moved into government and Majlis Ash-Shura, where he held positions as Chair of the Financial Committee 2015-2016, Vice Chair of the Financial Committee 2013-2014, and Council Member 2013-2016.

We are looking forward to the continued cooperation with Dr. Al-Angari.

Forthcoming Events

Below is a selection of key events which may be of particular interest to stakeholders. For the complete INTOSAI calendar, see www.intosai.org.

November 7-11: SAI-PMF reporting workshop, Nuku'alofa, Tonga

November 8: IDI Board Meeting, Oslo, Norway

November 17-19: SAI-PMF Knowledge Sharing and QA Workshop, Panama

December 8-11: XXII INCOSAI, Abu Dhabi, United Arab Emirates.

INTOSAI-Donor Steering Committee Leadership

Chair (INTOSAI): *Dr. Hussam Al-Angari, General Auditing Bureau, Saudi Arabia*

Chair (Donors): *Jennifer Thomson, World Bank*

Vice-Chair (INTOSAI): *Gene Dodaro, U.S. Government Accountability Office*

Vice-Chair (Donors): *Laura Leyser, Department for International Development, UK*

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